



AUDITED FINANCIAL RESULTS FOR YEAR ENDED 31 DECEMBER 2016

CHAIRMAN'S STATEMENT

Introduction

It is with pleasure that the audited trading results of Tanga Cement Public Limited Company for the year ended 31st December 2016 is presented.

We are proud of the significant role Tanga Cement PLC continues to play in Tanzania to ensure sustainable economic growth and development through the pillars enshrined in our strategic narrative of "STRENGTH WITHIN". Our commitment to our stakeholders through its premier Simba Cement brand continues to be clear as we uphold and honour the strength within our people for what we have and will still achieve.

Macro-Economic Overview

Our growth in business continues to be anchored on the economic progress of Tanzania. The Tanzanian Shilling maintained its stability against the dollar throughout 2016, due to improved performance recorded in the export values of travel, manufactured goods and gold whilst traditional exports declined. Tanzania also experienced a year of political stability following the election of President Magafuli. The annual headline inflation rate decreased to five point zero percent (5.0%) in 2016 from six point eight percent (6.8%) recorded in 2015, as a result of strict fiscal and monetary policies.

In the year under review, Tanzania's GDP grew by an estimated 6.8% compared to seven percent (7%) in 2015. This was supported by growth in various economic sectors mainly: Mining, Construction, Telecommunications and Agriculture.

The construction sector is estimated to have expanded by seven point three percent (7.3%) in 2016, at a slower rate compared to 2015 due to stalled public infrastructure projects rollout and rapid policy changes which precipitated uncertainty for businesses. Nonetheless, projected infrastructure development and anticipated sector growth attracted new entrants into the cement industry keen to earn returns from increased demand, as well as the influx of cheap imported cement by middlemen during 2015 and early 2016. To address the issue of cheap imports, cement companies in Tanzania through the Tanzania Chapter of East African Cement Producers Association (EACPA), engaged the Government which imposed an additional ten percent (10%) excise duty up to thirty five percent (35%) on imported cement for a year.

We remain optimistic of the ambitious infrastructure development plans under the Government's Development Vision 2025 programme and expect the projects to pick up momentum in second quarter of 2017. Tanga Cement PLC has capacity to meet a large share of the cement demand in the country and remains committed to production of superior cement products.

Financial and Operational Overview

In the year 2016, our business focus was on profitability driven by operational efficiency and overall business effectiveness in order to remain competitive in challenging market conditions.

During the year, the company commissioned the second integrated cement production line with a new kiln at its Tanga plant, eliminating the need to purchase clinker and delivering additional revenue from the sale of excess clinker. As a result, our clinker production capacity increased to One million two hundred fifty thousand per annum (1.25 mio tons/yr) in 2016. The company made its first clinker sales in the year under review, following the commissioning of the second kiln.

Market headwinds during the year under review negatively impacted Tanga Cement's sales revenue by twenty percent (20%) year-on-year from Tanzania Shillings two hundred and nine billion (TZS 209 bn) in 2015 to Tanzania Shillings one hundred sixty seven billion (Tzs167 bn) for the year under review due to continued competitive market pressure and lower infrastructure project spending from Government.

The company's focus to improve operational efficiencies and cost management initiatives, was one of the main drivers of the sixteen percent (16%) growth in Gross Profit to Tanzania Shillings fifty four billion (Tzs54 bn) year-on-year. We managed to keep operating costs low and will continue to monitor and control costs to identify areas of saving without compromising on product quality. The reduced manufacturing cost base positively impacted Operating EBITDA by twenty nine percent (29%) to Tanzania Shillings thirty eight billion (Tzs38 bn) over Tanzania Shillings twenty nine billion (Tzs29 bn) achieved in 2015.

Operating Profit is down zero point three percent (0.3%) to Tanzania Shillings nineteen point eight billion (Tzs19.8 bn) compared to Tanzania Shillings nineteen point nine billion (Tzs19.9 bn) in 2015 mostly due to the anticipated One hundred ninenty eight percent (198%) increase in depreciation resulting from the extensive capital expansion of the new integrated production line that was commissioned in early 2016.

Profit before tax declined to Tanzania Shillings five point seven billion (Tzs5.7 bn) from Tanzania Shillings eight point seven billion (Tzs8.7 bn) in the prior year as a result of the increased financing cost of the senior debt which financed the expansion of our production capacity.

The Group recorded a net profit after tax of Tanzania Shillings four point three billion (Tzs4.3 bn) which is down from the Tanzania Shillings eight point two billion (8.2 bn) of 2015 impacted by the tax charge for the year. Cash flows from normal trading activities improved by eighteen percent (18%) to Tanzania Shillings thirty five point eight billion (Tzs35.8 bn) in 2016 underlining the positive performance of the Group in a very competitive cement market.

The company utilised a significant portion of available free cash to settle capital expansion costs instead of utilising the full available loan facilities. This initiative will significantly benefit the company's financing costs expenditure in the long term. Accordingly cash on hand at 31 December 2016 decreased to Tanzania Shillings two point five billion (Tzs2.5 bn) from Tanzania Shillings eighteen point three billion (Tzs18.3 bn) in the prior year.

Tanga Cement PLC remains committed to its sales and cost optimisation initiatives as it continually seeks to enhance value for its stakeholders. The company remains positive about 2017 despite the competitive landscape. Government initiatives to spur economic growth through infrastructure development and promotion of local industries, will boost local cement output and consumption while reducing the influx of cheap cement imports.

Dividend

Subsequent to year-end, the Board proposed a final dividend for 2016 totalling Tanzania shillings one point five nine two billion (Tzs1.592 bn) (2015: Tzs1.592 bn) being Tzs25 per share (2015: Tzs25 per share). The total dividend proposed for the year amounts to Tanzania shillings five point zero nine four billion (Tzs5.094 bn) (Tzs80 per share) [2015: Tanzania shillings five point zero nine four billion (Tzs5.094 bn) (Tzs80 per share)] which will be recommended to shareholders at the upcoming annual general meeting in May 2017.

Conclusion

Tanga Cement PLC remains grateful to its staff for their passion and dedication to the company and to its customers for their belief in the Simba Cement brand, as the company works to achieve its short-term and long-term goals.

With Tanzania being the second-largest construction market in East Africa, cement output is anticipated to increase and Tanga Cement is well positioned to take advantage of the growth opportunities in the market. We look forward to reaching greater heights together in 2017 in co-operation with all our stakeholders.

For and on behalf of the Board Advocate Lau Masha Chairman of the Board

Comprehensive Income	Dec 2016	Dec 2015	Dec 2016	Dec 201
for the year ended 31 December 2016	TZS'000	TZS'000	TZS'000	TZS'00
		1	150 555 000	10101001
Revenue Cost of sales	166,975,482	209,116,045	153,775,982	194,349,26
Gross profit	(112,553,046) 54,422,436	(162,031,875) 47,084,170	(101,865,441) 51,910,541	(150,081,111 44,268,15
	,,			.,,.
Other income	2,066,529	236,609	2,062,325	199,26
Selling and administration expenses	(18,555,403)	(17,892,978)	(16,409,633)	(15,697,803
Depreciation and amortization	(17,801,172)	(5,978,004)	(17,694,713)	(5,797,879
mpairment of investments in other entities Operating profit	(293,771) 19,838,619	(3,549,424) 19,900,373	(293,771) 19,574,749	(3,105,726 19,866,00
sperating prome	13,030,013	15,500,575	13/374/743	13/000/00
Share of loss of an associate	- \	(128,288)	-	
Net finance costs	(14,185,713)	(11,093,317)	(13,950,824)	(10,991,958
Net profit before taxation	5,652,906	8,678,768	5,623,925	8,874,05
Current income tax	126,503	(6,027,411)	170,253	(5,931,215
Deferred tax (charge)/credit	(1,517,925)	5,590,326	(1,517,925)	5,590,32
		7		
Net profit for the year	4,261,484	8,241,683	4,276,253	8,533,16
Evenance differences on translation of foreign enerations	(64.225)	97,004		
Exchange differences on translation of foreign operations Total comprehensive income	(64,23 <mark>5)</mark> 4,197,249	87,004 8,328,687	4,276,253	8,533,16
Attributable to:	1,157,245	3,323,007	1,27 3,233	0,555,10
Owners of the parent	4,197,249	8,328,687	4,276,253	8,533,16
Total comprehensive income	4,197,249	8,328,687	4,276,253	8,533,16
Weighted average number of shares in issue	62,967,893	63,124,445	62,967,893	63,124,44
(less treasury shares) Earnings per share (Tzs)	68	131	68	13
Dividends per share (Tzs)	80	80	80	8
(12)				
Consolidated Statement of	Group	Group	Company	Company
Financial Position	Dec 2016	Dec 2015	Dec 2016	Dec 2015
as at 31 December 2016	TZS'000	TZS'000	TZS'000	TZS'000
ASSETS				
Non-current assets	272 244 242	272 477 404	274 500 640	274 227 452
Property Plant and Equipment	373,366,218	373,177,406	371,599,649	371,307,653
nvestment in subsidiary	100	- 271,712	1,746,976 100	1,746,976 271,712
Financial asset - Interest rate cap	7,152,393	7,629,752	7,152,393	7,629,752
intancial asset - interest rate cap	380,518,711	381,078,870	380,499,118	380,956,093
Current assets				
Due from employees' share trust	-	-	1,506,571	1,853,782
nventories	32,673,142	38,123,889	32,018,334	37,224,402
Trade and other receivables	15,568,106	7,776,853	15,185,452	8,758,254
VAT recoverable	9,494,637	17,019,367	9,469,854	16,983,726
Current income tax recoverable	2,557,299	1,773,964	2,129,325	1,600,889
Cash and bank balances	9,503,431	24,339,787	8,485,755	23,297,360
FOTAL ACCETS	69,796,615	89,033,860	68,795,291	89,718,413
TOTAL ASSETS	450,315,326	470,112,730	449,294,409	470,674,506
	-130/313/320			
EQUITY AND LIABILITIES	150/515/525			
	130/313/320			
Capital and Reserves	1,273,421	1,273,421	1,273,421	1,273,421
Capital and Reserves ssued share capital		1,273,421 87,004	1,273,421 -	1,273,421 -
Capital and Reserves Issued share capital Translation reserve	1,273,421		1,273,421 - -	1,273,421 - -
Capital and Reserves ssued share capital Translation reserve Treasury shares	1,273,421 22,769	87,004	1,273,421 - - 190,095,631	-
Capital and Reserves ssued share capital franslation reserve freasury shares Retained earnings Equity attributable to owners of the parent	1,273,421 22,769 (1,506,571)	87,004 (1,853,782)	-	190,318,916
Capital and Reserves ssued share capital Translation reserve Treasury shares Retained earnings Equity attributable to owners of the parent	1,273,421 22,769 (1,506,571) 189,884,783	87,004 (1,853,782) 190,122,837	- - 190,095,631	190,318,916 191,592,337
Capital and Reserves Issued share capital Translation reserve Treasury shares Retained earnings Equity attributable to owners of the parent Total equity	1,273,421 22,769 (1,506,571) 189,884,783 189,674,402	87,004 (1,853,782) 190,122,837 189,629,480	190,095,631 191,369,052	190,318,916 191,592,337
EQUITY AND LIABILITIES Capital and Reserves Issued share capital Translation reserve Treasury shares Retained earnings Equity attributable to owners of the parent Total equity Non-current Liabilities Provision for site restoration	1,273,421 22,769 (1,506,571) 189,884,783 189,674,402	87,004 (1,853,782) 190,122,837 189,629,480	190,095,631 191,369,052	190,318,916 191,592,337 191,592,337
Capital and Reserves ssued share capital Franslation reserve Freasury shares Retained earnings Equity attributable to owners of the parent Frotal equity Non-current Liabilities Provision for site restoration	1,273,421 22,769 (1,506,571) 189,884,783 189,674,402 189,674,402	87,004 (1,853,782) 190,122,837 189,629,480 189,629,480	190,095,631 191,369,052 191,369,052	190,318,916 191,592,337 191,592,337
Capital and Reserves ssued share capital franslation reserve freasury shares Retained earnings Equity attributable to owners of the parent fotal equity Non-current Liabilities Provision for site restoration Deferred tax liability	1,273,421 22,769 (1,506,571) 189,884,783 189,674,402 189,674,402	87,004 (1,853,782) 190,122,837 189,629,480 189,629,480	190,095,631 191,369,052 191,369,052	190,318,916 191,592,337 191,592,337 145,602 15,239,526
Capital and Reserves ssued share capital Translation reserve Treasury shares Retained earnings Equity attributable to owners of the parent Total equity Non-current Liabilities Provision for site restoration Deferred tax liability Term borrowings: Non-current portion	1,273,421 22,769 (1,506,571) 189,884,783 189,674,402 189,674,402	87,004 (1,853,782) 190,122,837 189,629,480 189,629,480 145,602 15,239,526	190,095,631 191,369,052 191,369,052 21,364 16,757,451	190,318,916 191,592,337 191,592,337 145,602 15,239,526 197,362,531
Capital and Reserves ssued share capital Translation reserve Treasury shares Retained earnings Equity attributable to owners of the parent Total equity Non-current Liabilities Provision for site restoration Deferred tax liability Term borrowings: Non-current portion Current liabilities	1,273,421 22,769 (1,506,571) 189,884,783 189,674,402 189,674,402 21,364 16,757,451 189,212,984 205,991,799	87,004 (1,853,782) 190,122,837 189,629,480 189,629,480 145,602 15,239,526 197,362,531 212,747,659	190,095,631 191,369,052 191,369,052 191,364 16,757,451 189,212,984 205,991,799	190,318,916 191,592,337 191,592,337 145,602 15,239,526 197,362,531 212,747,659
Capital and Reserves ssued share capital Translation reserve Treasury shares Retained earnings Equity attributable to owners of the parent Total equity Non-current Liabilities Provision for site restoration Deferred tax liability Term borrowings: Non-current portion Current liabilities Term borrowings: Current portion	1,273,421 22,769 (1,506,571) 189,884,783 189,674,402 189,674,402 21,364 16,757,451 189,212,984 205,991,799	87,004 (1,853,782) 190,122,837 189,629,480 189,629,480 145,602 15,239,526 197,362,531 212,747,659	190,095,631 191,369,052 191,369,052 21,364 16,757,451 189,212,984 205,991,799	190,318,916 191,592,337 191,592,337 145,602 15,239,526 197,362,531 212,747,659
Capital and Reserves Issued share capital Translation reserve Treasury shares Retained earnings Equity attributable to owners of the parent Total equity Non-current Liabilities Provision for site restoration Deferred tax liability Term borrowings: Non-current portion Current liabilities Term borrowings: Current portion Trade and other payables	1,273,421 22,769 (1,506,571) 189,884,783 189,674,402 189,674,402 21,364 16,757,451 189,212,984 205,991,799	87,004 (1,853,782) 190,122,837 189,629,480 189,629,480 145,602 15,239,526 197,362,531 212,747,659 7,430,069 54,258,327	190,095,631 191,369,052 191,369,052 21,364 16,757,451 189,212,984 205,991,799 13,157,583 31,791,719	190,318,916 191,592,337 191,592,337 191,592,337 145,602 15,239,526 197,362,531 212,747,659 7,430,069 52,857,246
Capital and Reserves Issued share capital Translation reserve Treasury shares Retained earnings Equity attributable to owners of the parent Total equity Non-current Liabilities Provision for site restoration Deferred tax liability Term borrowings: Non-current portion Current liabilities Term borrowings: Current portion	1,273,421 22,769 (1,506,571) 189,884,783 189,674,402 189,674,402 21,364 16,757,451 189,212,984 205,991,799	87,004 (1,853,782) 190,122,837 189,629,480 189,629,480 145,602 15,239,526 197,362,531 212,747,659	190,095,631 191,369,052 191,369,052 21,364 16,757,451 189,212,984 205,991,799	1,273,421 190,318,916 191,592,337 191,592,337 145,602 15,239,526 197,362,531 212,747,659 7,430,069 52,857,246 6,047,195 66,334,510

Consolidated Statement	Group	Group	Company	Company
of Cash Flows	Dec 2016	Dec 2015	Dec 2016	Dec 2015
for the six months ended 30 June 2016	TZS'000	TZS'000	TZS'000	TZS'000
Cash (used in)/generated from operating activities				
Operating profit	19,838,619	19,900,373	19,574,749	19,866,008
Depreciation	17,801,172	5,978,005	17,694,713	5,797,879
Impairment charges	293,771	3,549,424	293,771	3,105,726
Gain on disposal of investment	(380,174)	-	(380,174)	-
(Gain)/loss on disposal of assets	(1,492,467)	1,076	(1,488,872)	1,076
Other non cash items	(191,198)	1,663,857	(247,860)	1,658,108
Cash generated from trading	35,869,723	31,092,735	35,446,327	30,428,797
De/(Increase) in inventories	5,496,581	(2,673,551)	5,251,902	(2,436,304)
(In)/Decrease in accounts receivable	(7,871,181)	10,174,206	(6,450,464)	14,899,403
De/(increase) in VAT recoverable	7,524,730	(16,493,801)	7,513,872	(16,983,726)
Decrease in amount due from employees' share trust	53,440		53,440	-
(De)/Increase in accounts payable	(19,852,447)	7,331,611	(21,166,933)	3,211,358
Cash flow from operations	21,220,846	29,431,200	20,648,144	29,119,528
Interest income received	83,059	320,327	83,059	320,327
Interest expense paid	(17,522,122)	(1,441,548)	(17,522,122)	(1,441,548)
Income tax paid	(656,832)	(9,232,983)	(358,183)	(9,070,233)
Net cash flows from operations	3,124,951	19,076,996	2,850,898	18,928,074
Investing activities				
Proceeds on disposal	2,003,503	31,916	1,999,320	4,236
Purchase of fixed assets	(17,288,687)	(127,361,220)	(17,284,923)	(127,346,515)
Net cash flows used in inve <mark>sti</mark> ng activities	(15,285,184)	(127,329,304)	(15,285,603)	(127,342,279)
Financing activities				
Proceeds from borrowings	-	116,742,350	-	116,742,350
Ordinary dividend paid	(4,992,277)	(7,640,525)	(4,992,277)	(7,640,525)
Net cash flows (used in)/from financing activities	(4,992,277)	109,101,825	(4,992,277)	109,101,825
Net (De)/Increase in cash and cash equivalents	(17,152,510)	849,517	(17,426,982)	687,620
Net foreign exchange differences	1,379,093	6,643,079	1,678,316	6,647,654
Cash and cash equivalents at 1 January	18,292,592	10,799,996	17,250,165	9,914,891
Cash and cash equivalents at 31 December	2,519,175	18,292,592	1,501,499	17,250,165

Information to Members

The company secretary would like to inform the members that dividends can be directly transferred to their bank

Members can contact The Dar es Salaam Stock Exchange on +255 (0)22 2123983 or on +255 (0)22 2128522 for information on how to have the dividends deposited directly into their bank accounts.

Jan S Jasla

L Masha Chairperson 24 April 2017 **R Swart** Managing Director Danjee

Q Ganijee Company Secretary

Tanga Cement Public Limited Company P O Box 5053

Tanzania info@simbacement.co.tz



